

IN THE PROVINCE OF ALBERTA

Bylaw No. 503-20

Chief Administration Officer Bylaw

BEING A BYLAW OF THE VILLAGE OF STIRLING

IN THE PROVINCE OF ALBERTA

**TO ESTABLISH THE POSITION OF CHIEF ADMINISTRATIVE OFFICER
AND TO OUTLINE THE DUTIES AND RESPONSIBILITIES
OF THE CHIEF ADMINISTRATIVE OFFICER**

WHEREAS Section 205 of the Municipal Government Act, Statutes of Alberta, states that every council must establish by bylaw a position of chief administrative officer.

AND WHEREAS Section 205 of the Municipal Government Act, Statutes of Alberta, states that every council must appoint one or more persons to carry out the powers, duties and function of the position of chief administrative officer.

AND WHEREAS Section 205 of the Municipal Government Act, Statutes of Alberta, states that council may give the position of chief administrative officer any title the council considers appropriate.

NOW THEREFORE, the Council of the Village of Stirling, in the Province of Alberta duly assembled, thereby enact as follows:

NAME OF BYLAW

1. This bylaw may be cited as the Chief Administrative Officer bylaw

DEFINITIONS

2. For the purposes of this Bylaw, the following words mean:
 - (1) "Act" means the Municipal Government Act (MGA), RSA 2000, c, M-26.1, as amended.
 - (2) "Council" means the Municipal Council of the Village.
 - (3) "CAO" means the Chief Administrative Officer of the Village.
 - (4) "Village" means the Municipal Corporation of the Village of Stirling.

CAO APPOINTMENT

3. The position of the CAO is hereby created.
4. The CAO will be appointed by a resolution of the Village of Stirling Council.
5. The Mayor and Deputy Mayor are hereby authorized to enter into an Employment Agreement with the CAO based on this Bylaw and the Position Profile on behalf of the Village of Stirling. The Position Profile for the CAO, as attached hereto as Appendix "A", and the same is hereby ratified, confirmed and approved.

RESPONSIBILITIES

6. As outlined in Section 207 of the Act, the CAO is the administrative head of the municipality and has the following responsibilities:
 - a) Ensures that the policies and programs of the municipality are implemented.
 - b) Advises and informs the council on the operation and affairs of the municipality.
 - c) Performs the duties and functions and exercises the powers assigned to a CAO by the Act and this bylaw.
 - d) Faithfully perform all of the duties as outlined in Appendix "A" CAO Position Profile.

AUTHORITY OF CHIEF ADMINISTRATIVE OFFICER

7. In order to carry out the responsibilities of the position, the CAO has the authority to:
 - a) Hire, dismiss, promote, demote, reward or discipline any employee of the Village
 - b) Implement any internal reorganization of responsibilities and duties required for the effective and efficient operation of the Village. If a major organizational change is effected, the chief administrative officer shall report such a change to Council
 - c) Be present at any meeting of the Council of Committee of the Council and be recognized to speak on any subject brought before Council.
 - d) In the case of an emergency, incur any expenditure not previously approved by Council provided a detailed report on such expenditure and its need is presented to the next meeting of the Council.
 - e) Negotiate contracts, agreements and transactions required for the effective operation of the Village and to recommend the approval of such contracts, agreements and transaction by Council.
 - f) Sign any order, agreement, cheque, negotiable instrument or document made or executed on behalf of the Village.
 - g) To consolidate bylaws as per Section 69 of the Act.
 - h) Take such other actions necessary to carry out the responsibilities assigned by Council.
 - i) In accordance with Section 209 of the Act, delegate any of the CAO's powers, duties or functions under the Act or any other enactment or by-law to a Designated Officer or an employee of the Village.

MAJOR ADMINISTRATIVE DUTIES

8. As outlined in Section 208 of the Act, the CAO must ensure that:
 - a) All minutes of council meetings are recorded in the English language, without note or comment.
 - b) The names of the Councilors present at Council meetings are recorded.
 - c) The minutes of each council meeting are given to Council for adoption at a subsequent council meeting.
 - d) The bylaws and minutes of council meeting and all other records and documents of the municipality are kept safe.
 - e) The Minister is sent a list of the Councilors and any other information the Minister requires within 5 days after the term of the Councilors begin.
 - f) The corporate seal is kept in the custody of the CAO.

- g) The revenues of the municipality are collected, controlled, and receipts are issued in the manner directed by Council.
 - h) All money belonging to or held by the municipality is deposited in a bank, credit union, loan corporation, treasury bank or trust corporation designated by Council.
 - i) The accounts for authorized expenditures are paid.
 - j) Accurate records and accounts are kept of the financial affairs of the Village, including the things on which a Village's debt limit is based and the things included in the definition of debt for the Village.
 - k) The actual revenues and expenditures of the Village compared with the estimates in the operating or capital budget approved by Council are reported to Council as often as Council directs.
 - l) Money invested by the Village is invested in accordance with Section 250 of the Act.
 - m) Assessments, assessment rolls and tax rolls are prepared in accordance to Parts 9 and 10 of the Act.
 - n) Public Auctions held to recover taxes are carried out in accordance to Part 10 of the Act.
 - o) The Council is advised in writing of its legislative responsibilities in accordance with the Act.
9. In accordance with Section 205.1 of the Act and the Village's CAO Evaluation Policy, Council must perform an annual written performance evaluation. Council will review the results of the annual performance evaluation with the chief administrative officer and provided the CAO with a written copy.


APPOINTMENT, SUSPENSION AND REVOCATION

10. In accordance with Section 206 of the Act, the appointment of a person to the position of CAO may:
- a) Be made, suspended or revoked only if the majority of the whole council vote to do so.
 - b) Not be revoked or suspended unless Council notifies the CAO, in writing, proposing to revoke or suspend the appointment providing reasons.
11. If requested by the CAO, Council must give the CAO or the CAO's representative a reasonable opportunity to be heard before Council.
12. A CAO whose appointment is revoked without cause is, subject to any written agreement between council and the CAO, entitled to reasonable notice or to compensation instead of reasonable notice
13. Bylaw 496-20, Chief Administrative Officer Bylaw in the Village of Stirling is hereby repealed.
14. This Bylaw comes into force on the day it is passed.


READ a first time this 21 day of October, 2020.

READ a second time this 4 day of November, 2020.

READ a third time and passed this 4 day of November, 2020.



Mayor – Trevor Lewington



CAO – Scott Donselaar

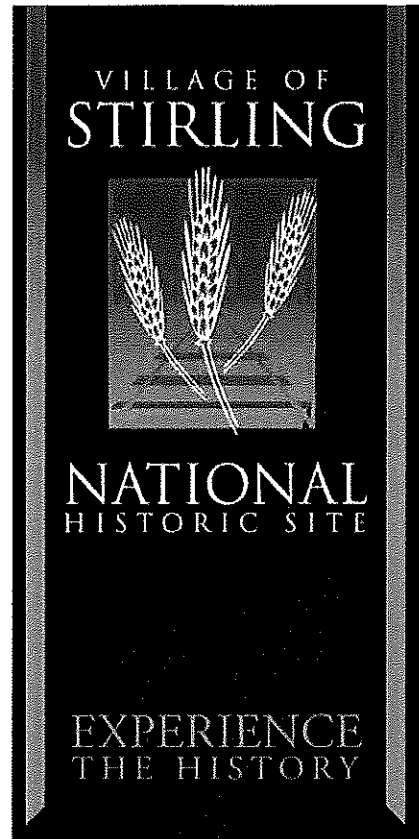
APPENDIX "A"

CAO Position Profile

2020



The Village's mission is: to create a vibrant community that promotes sustainable growth, noticeable community spirit, and a safe, caring, and family focused lifestyle.



POSITION PROFILE

Chief Administrative Officer

The Village

The Village of Stirling is in Southern Alberta about 20 minutes southeast of Lethbridge. The Chief Administrative Officer is a strong, innovative, highly motivated team player with progressive leadership qualities.

Our Vision

Council recognizes our ideal image of the future where the Village of Stirling:

- Provides quality programs and services that enhance quality of family life beyond what is expected of communities of similar size and actively encourage community spirit.
- Builds upon our past successes to continually improve infrastructure and be widely recognized with a powerful brand for a clean and attractive unique community.
- Recognizes the importance of our heritage and designation as a National Historic Site to leverage the tourism opportunities it creates.
- Operates an innovative and flexible administrative organization that proactively addresses emerging trends and ensures a financially sustainable future.
- Facilitates an open, receptive and participatory governance process where community input and involvement is closely linked to the decision making process.
- Builds collaborative partnerships within the region to drive economic development and support anticipated growth.
- Continually improves programs, services and strategies to promote a safe and secure community.

To achieve this vision the Village with focus on 4 strategic or essential pillars: Infrastructure, Development, Financial Sustainability and Community Engagement.

Council and Administration

The Village of Stirling is governed by a Mayor and four elected Councilors working with staff to provide a complete range of municipal services to the community.

The Chief Administrative Officer has a dynamic position working with Council and staff to provide leadership and managerial expertise for the community. This position is also active on a regional and provincial level in promoting the interests of the Village and urban municipalities in general.

Municipal Services

The Municipal organization is responsible for administrative services, community development and planning, public works, safety services, and environmental services. The Chief Administrative Officer is responsible to: implement Council's vision, mission, directions, provide advice, managerial expertise and leadership for the organization.

The Position – Chief Administrative Officer (CAO)

The CAO assists and advises Council in directing the overall planning, coordination and control of all Municipal operations in accordance with the vision, objectives, policies, budget and plans approved by Council. The CAO performs the statutory requirements as outlined in the *Municipal Government Act* and ensures compliance with applicable statutory regulations.

Responsibilities:

In addition to the duties and responsibilities prescribed in the *Municipal Government Act*, other legislation, Village Bylaws, Policies and any additional duties assigned from time to time by Council, the CAO:

1. Recommends objectives, policies and programs to Council. Assists and advises Council in all areas, including implementation and monitoring of progress of those policies and programs approved by Council. Evaluates and recommends improvements as required.
2. Guides all Departments in the performance of their duties. Communicates Council decisions, requests or recommendations to the respective Departments. Promotes inter-departmental cooperation and assists in coordinating inter-departmental activities. Recommends to Council, any necessary changes in duties, responsibilities or authority of Departments.
3. Responsible for hiring, training and annual evaluation of all Department Heads and advise council of such. Ensures discipline procedures are administered equitably in accordance with approved policy and/or guidelines. Has authority to hire, dismiss or discipline all staff. Directs the activities of the Department Heads. Develops and modifies, from time to time, their duties or responsibilities.
4. Monitors adherence to policies, organization and procedures by Village staff and recommends improvements as required.
5. Coordinates the prompt and proper handling of all requests, inquiries and complaints by the public. Demonstrates and promotes the development of good public relations with staff, the public and other external representatives, including Provincial Government Departments.
6. Attends all Regular and Special meetings of Council and other meetings, as requested by Council, and advises on relevant matters.
7. Monitors and ensures the accurate handling of all official Village correspondence and preservation of all official documents.
8. Drafts bylaws, prepares meeting agendas, resolutions, and organizes scheduling for Council.
9. Authorizes the purchase of materials and supplies within established budgets, guidelines and policies.
10. Manages the development and implementation of the annual Budget process, which results in accurate operating and capital estimates being submitted to Council for review and subsequent approval, in accordance with MGA requirements.
11. Responsible for research and application of grant funding applicable to the Village.
12. Responsible for residential and commercial development, economic development, and emergency management requirements within the Village.
13. Performs other duties as required by Council.

Person Specifications

1. Education

A post-secondary education, or a combination of relevant training and senior leadership experience will be considered. Post-secondary education in Public or Business Administration, a CLGM designation, or a related professional designation is desirable.

2. Experience (breadth & depth)

The ideal candidate will have a combination of the following management experiences, preferably in a municipal government setting:

- (a) Experience building successful teams and a cohesive administrative program and service delivery system.
- (b) Successful experience as a CAO, a senior municipal management capacity or department head experience in at least one of the key service areas, i.e. community services, corporate services, infrastructure services, development and assessment services.
- (c) Experience in working with government officials and business.

- (d) Positive record of working effectively with elected officials, volunteer boards and committees, and public participation process in policy formation and service delivery.
- (e) Proven ability in working effectively with staff.
- (f) Proven experience in strategic planning, organization development, and achieving results in labour relations.

3. Skills and Attributes

The CAO will have a progressive leadership record demonstrating positive relationships with elected officials, staff and the community. The CAO will feel equally comfortable as a senior manager or as a "hands-on" team participant. Among other attributes, the following will be important:

Leadership Skills - Demonstrates a visionary leadership style while giving guidance and support. A mentor and positive role model who displays a strong ability to find innovative solutions combined with a practical and common-sense approach.

Management Skills - Demonstrates a style that actively promotes involvement with staff with an emphasis on motivating and encouragement of people, teams and activities.

Strategic and Business Planning - Provides executive leadership to all planning initiatives and ensures accountability for achievement of results.

Communication Skills - A clear, concise and positive communicator who is able to build trust through presenting ideas clearly and listening effectively to others.

Interpersonal Skills - Works well with people from all disciplines and is sensitive to diverse needs with the proven ability to integrate teams. Has an ability to motivate and work positively with community volunteers and organizations.

A Professional - Acts as an integral part of an administrative team and displays a "first amongst equals" style with high ethical standards and an honest, open and consistent approach to working with staff and citizens.

Financial Management - A proven ability to work in a fiscal environment of growth and leads with a strong sense of service. Timely and efficient in all budgeting, financing and information reporting.

Volunteer Service - Presents a strong commitment to comprehensive community services, a demonstrated belief in voluntarism and a willingness to be visible in the community.

Self-Confidence - Possesses confidence in own skills and abilities, is able to make difficult decisions and stand by them and demonstrate a positive attitude.

Organizing Skills - Possesses the ability to identify and prioritize ongoing tasks to ensure completion in a timely manner of a variety of assignments while ensuring an efficient and effective administration that is service oriented.

Politically Astute - Knows and understands legislative and regulatory processes and has an intuitive ability to read the political implications of recommendations and actions.

Customer Service - Confidence in ensuring customer needs are identified and addressed; ensures consultation with all citizens in the development of quality service.

Human Resource Management - Requires excellent human resource knowledge and interpersonal skills to work positively with management and staff. Sensitive and caring with the ability to bring diverse individuals and program initiatives together using strong negotiation and conflict resolution skills.

Professional Development - Identifies and participates in opportunities to further personal knowledge and qualifications relevant to the responsibilities of the CAO.

References and Resources:

- Current business plan can be found here: http://stirling.ca/wp-content/uploads/2020/05/2019.11.01-Strategic-Plan_Nov-2019.pdf
- Current audited financial statements: <http://stirling.ca/wp-content/uploads/2017/10/2018-Audited-Financial-Statements.pdf>
- Archived community news and events: <http://stirling.ca/archives/category/news>
- Archived Monthly Mayor's Messages: <http://stirling.ca/government/council/mayors-message-archive>
- Council Meeting minutes <http://stirling.ca/2020-council-minutes>